THE UNIVERSITY OF SOUTH FLORIDA¹ Tampa, Florida

Overview

The University of South Florida ("University" or "USF"), established in 1956 and located in Tampa Bay on Florida's west coast, is a high-impact, global research university dedicated to student success. Over the past 10 years, no other public university in the country has risen faster in U.S. News and World Report's national university rankings than USF. Serving approximately 50,000 students on campuses in Tampa, St. Petersburg and Sarasota-Manatee, USF is designated as a Preeminent State Research University by the Fl

| also members. | The 1 | Board of | Governors | establis | hes the | powers | and di | uties | of the | Trustees | The | Trustee | es are | respon | sible for |
|------------------|----------|------------|------------|-----------|---------|-----------|--------|--------|----------|------------|-------|----------|--------|---------|-----------|
| setting policies | s for tl | he univers | sity which | provide ; | governa | ince in a | ccorda | ance v | vith the | e rules of | the S | State Bo | oard o | f Educa | ation and |
| | | | | | | | | | | | | | | | |

The following individuals serve as members of the University of South Florida Administration:

Rhea Law, Interim President
Ralph Wilcox, Provost and Executive Vice President
Richard Sobieray, Interim Senior Vice President for Financial Strategy
Charles Lockwood, Senior Vice President for USF Health
Jay Stroman, Senior Vice President for University Advancement
Martin Tadlock, Regional Chancellor, St. Petersburg campus

Karen Holbrook, Regional Chancellor, Sarasota-Manatee campus

Buildings and Other Capital Facilities

The University of South Florida's campuses in Tampa, St. Petersburg, and Sarasota-Manatee are comprised of 1,646 acres, 1,562 of which are located at the main campus in Tampa, including the USF Research Park. The University facilities consist of 294 buildings that exceed 12.1 million gross square feet.

Capital Improvement Plan

The table below shows the capital improvement projects planned for the University's Tampa Campus (TPA), St. Petersburg Campus (STP), and Sarasota-Manatee Campus (SM) over five fiscal years commencing with the 2022-2023 fiscal year, as well as the proposed funding sources for each project. A majority of these projects will be funded from Public Education Capital Outlay monies generated from the collection of Gross Receipts Taxes levied on utilities and telecommunications services. Various other funding sources, including private funds and the sale of bonds, provide monies to finance the other capital improvement projects listed.

Capital Improvement Projects

Funding Sources

| Project | Public Education Capital Outlay | Other Funding Sources | Total Project Cost | |
|---|------------------------------------|--------------------------|--------------------|--|
| Environmental & Oceanographic Sciences Research & Teaching Facility (SP) | \$ 60,257,596 | \$ 20,085,865 | \$ 80,343,461 | |
| Remodel Bio-Science Facility Research Labs (BSF) | 18,573,597 | - | 18,573,597 | |
| ENR and ENG Remodel | 12,277,702 | - | 12,277,702 | |
| Academic STEM Facility (SM) | 49,440,002 | - | 49,440,002 | |
| Remodel to Relocate University Police | 6,004,146 | - | 6,004,146 | |
| USF Wellness Center Complex Phase I | - | 2,000,000 | 2,000,000 | |
| USF Health Student Resource Center Phase I | - | 1,812,174 | 1,812,174 | |
| LIB Student Success/Life Enhancements | - | 2,144,784 | 2,144,784 | |
| USF St. Petersburg University Student Center Remodel (SP) USF Sarasota-Manatee Co-curricular/Wellness Student | - | 1,249,450 | 1,249,450 | |
| Life Center | | 1,614,279 | 1,614,279 | |
| Total | \$ 146,553,043 | \$ 28,906,552 | \$ 175,459,595 | |

Budgetary Process

The University of South Florida Board of Trustees is required to prepare and submit to the Florida Board of Governors for review an annual operating budget which represents the University's plan for utilizing the resources available through direct or continuing appropriation by the Legislature, student fees, and other local sources. The operating budget is prepared and submitted in accordance with the provisions of State Law, rules of the Florida Board of Governors, and the General Appropriations Act. Any new State resources are allocated to the University according to the priorities set by the president, as are any University-wide reductions. The University's operating budget is comprised of the following budget entities:

Educational and General. The University receives an allocation of educational and general resources from the Legislature for E&G operating activities only, including general instruction, research, public service, plant operations and

Appropriated Budget Entities. Educational & General is comprised of General Revenue, Student Fees and Other Fees (Tuition), the Educational Enhancement Trust Fund (Lottery) and the Federal Grants Trust Fund (Stimulus). General Revenue is primarily funded from sales, corporate income and beverage taxes. Lottery ticket sales provide funds for the Educational Enhancement Trust Fund. The Student Fee Trust Fund revenue is derived from student matriculation and out-of-state fees, and other miscellaneous revenues that include library fines, application fees, late registration fees and a portion of the indirect cost assessed to contract and grant activity. The following tables show the University's appropriations of Education & General by each source for the past five fiscal years.

History of General Revenue Appropriations Budgets

| Fiscal Year | <u>University</u> | USF Health | <u>Total</u> |
|-------------|-------------------|-------------------|---------------|
| 2017-18 | \$309,905,484 | \$67,789,996 | \$377,695,480 |
| 2018-19 | 302,950,251 | 71,563,731 | 374,513,982 |
| 2019-20 | 295,968,620 | 68,230,054 | 364,198,674 |
| 2020-21 | 294,666,197 | 68,846,630 | 363,512,827 |
| 2021-22 | 284,291,831 | 70,350,000 | 354,641,831 |

History of Student Tuition Appropriations Budgets

| Fiscal Year | <u>University</u> | USF Health | Total |
|-------------|-------------------|-------------------|---------------|
| 2017-18 | \$218,299,637 | \$64,697,620 | \$282,997,257 |
| 2018-19 | 224,799,637 | 64,697,620 | 289,497,257 |
| 2019-20 | 224,809,637 | 65,297,620 | 290,107,257 |
| 2020-21 | 218,609,912 | 65,542,305 | 284,152,217 |
| 2021-22 | 220,771,195 | 65,542,305 | 286,313,500 |

History of Educational Enhancement Trust Fund (Lottery) Appropriations Budgets

| Fiscal Year | <u>University</u> | USF Health | <u>Total</u> |
|-------------|-------------------|-------------------|--------------|
| 2017-18 | \$34,004,516 | \$9,349,672 | \$43,354,188 |
| 2018-19 | 40,667,303 | 9,349,672 | 50,016,975 |
| 2019-20 | 50,816,304 | 12,740,542 | 63,556,846 |
| 2020-21 | 57,919,954 | 12,740,542 | 70,660,496 |
| 2021-22 | 68,766,958 | 12,740,542 | 81,507,500 |

Non-Appropriated Budget Entities. The Auxiliary Enterprises budget entity is comprised of a number of trust funds including the Auxiliary Trust Fund, the Working Capital Trust Fund, the debt service trust funds and the parking and housing trust funds. These trust funds receive revenues generated primarily from sales to students, faculty and staff, University departments and other individuals. The Contracts & Grants budget entity is funded with awards from federal, state and local government, as well as other private contracts and grants. Other budget entities include student activities, athletics, campus concessions and financial aid. The funds are generated from student fees and vending machine sales. The following table shows the University's revenues from non-appropriated budget entities for the past five fiscal years.

History of Non-Appropriated Trust Fund Budgets

| Fiscal Year | Contracts & Grants | Auxiliary Enterprises | Other 1 | Total |
|-------------|-------------------------------|------------------------------|---------------|-----------------|
| 2017-18 | \$413,168,790 | \$215,240,147 | \$461,100,678 | \$1,089,509,615 |
| 2018-19 | | | | |



The following table lists the registration, tuition and local fees charged to each graduate student per credit hour for the past five academic years.

Registration, Tuition and Local Fees for <u>Graduate</u> Students Per Credit Hour (Tampa Campus)

| | Academic Years | | | | |
|--|----------------|----------------|--------------|----------------|---|
| | 2017-18 | <u>2018-19</u> | 2019-20 | <u>2020-21</u> | 2021-22 |
| Tuition | | | | | |
| Resident Students: | | | | | |
| Matriculation Fee | \$347.91 | \$347.91 | \$347.91 | \$347.91 | \$347.91 |
| Student Financial Aid Fee | 17.39 | 17.39 | 17.39 | 17.39 | 17.39 |
| Technology Fee | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> |
| Total | \$382.69 | \$382.69 | \$382.69 | \$382.69 | \$382.69 |
| Non-Resident Students: | | | | | |
| Matriculation Fee | \$347.91 | \$347.91 | \$347.91 | \$347.91 | \$347.91 |
| Out of State Tuition Fee | 424.52 | 424.52 | 424.52 | 424.52 | 424.52 |
| Out of State Financial Aid Fee | 38.61 | 38.61 | 38.61 | 38.61 | 38.61 |
| Technology Fee | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> | <u>17.39</u> |
| Total | \$828.43 | \$828.43 | \$828.43 | \$828.43 | \$828.43 |
| Other Fees ¹ | | | | | |
| Capital Improvement Fee | \$6.76 | \$6.76 | \$6.76 | \$6.76 | \$6.76 |
| Local Fees ² | 36.48 | 36.48 | 36.48 | 36.48 | 36.48 |
| Transportation Access Fee | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Facility Use Fee | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Student Green Energy Fee | <u>1.00</u> | <u>1.00</u> | <u>1.00</u> | <u>1.00</u> | <u>1.00</u> |
| Total | \$48.74 | \$48.74 | \$48.74 | \$48.74 | \$48.74 |
| | | | | | * |
| Total Resident Tuition and Fees | \$431.43 | \$431.43 | \$431.43 | \$431.43 | \$431.43 |
| Total Non-Resident Tuition and Fees ³ | \$877.17 | \$877.17 | \$877.17 | \$877.17 | \$877.17 |

NOTES:

¹ Other Fees are charged to both resident and non-resident students. In addition, three flat fees are assessed per term: a \$7 Activity and Service Fee, a \$10 Athletic Fee, and a \$20 Marshall Center Fee.

² Local Fees include Activity & Service, Health and Athletic Fees.

History of Financial Aid Awards

Academic Years Source of Award <u>2016-17</u> **2017-18** <u>2018-19</u> 2019-20 2020-21 Federal \$307,241,005 \$304,032,753 \$290,081,745 \$279,397,860 \$262,153,145 State * 30,617,601 58,485,245 73,927,392 85,252,572 90,878,607 Institutional 50,145,390 52,648,195 50,406,016 54,521,584 69,560,733 Private 22,709,621 25,516,947 27,858,966 30,259,850 23,930,506 3rd Party Contracts 5,581,269 37,150,217 36,181,026 33,830,526 29,595,044 Total \$416,294,886 \$477,833,357 \$478,455,145 \$483,262,392 \$476,118,035 Type of Award Grants \$106,283,614 \$127,786,873 \$124,922,781 \$135,417,555 \$142,418,700 Loans 245,739,802 225,295,548 178,173,059 236,735,318 206,388,269 Scholarships 56,240,898 73,684,670 89,465,682 105,096,702 124,131,393 Student Employment 2,476,279 2,449,303 2,590,108 2,529,340 1,799,839 3rd Party Contracts 29,595,044 5,581,269 37,150,217 36,181,026 33,830,526 Total \$416,294,886 \$477,833,357 \$478,455,145 \$483,262,392 \$476,118,035 **Students Receiving** Awards (Unduplicated) 41,252 41,839 46,239 38,638 41,093

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^{*} Tuition waivers are not included in the financial aid file.

Selected Historical Financial Information

The following tables set forth selected historical financial information for the University. This selected historical financial information has been derived from, and should be read in conjunction with, the University's financial statements and the related notes thereto. Such financial information will be subject to audit procedures by the State of Florida Auditor General's Office for inclusion in the applicable State of Florida general purpose financial statements.

LIABILITIES (continued)

| Long-Term Liabilities - Current Portion: | | | | | |
|--|-------|-------|--------|--------|--------|
| Capital Improvements Debt Payable | 2,483 | 2,538 | 2,598 | 2,654 | 2,703 |
| Installment Purchases Payable | 61 | 139 | 114 | 100 | 171 |
| Capital Leases Payable | 43 | 130 | 10,059 | 10,641 | 11,573 |
| Estimated Insurance Claims Payable | 1,332 | 1,598 | 1,400 | 1,361 | 1,203 |
| Compensated Absences Liability | 6,342 | 6,694 | 6,630 | 7,792 | 9,068 |
| Dinin | | | | | |

Historical Statement of Revenues, Expenses, and Changes in Net Assets Data (In Thousands)

Fiscal Years Ended June 30,

| OPERATING REVENUES | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> |
|--------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Student Tuition and Fees | \$403,982 | \$412,903 | \$410,944 | \$411,174 | \$416,277 |
| Less: Tuition Scholarship Allowances | (110,784) | (131,614) | (142,051) | (149,923) | (155,687) |

Students

Student Enrollment. Student enrollment at the University of South Florida has grown steadily over the past several years with a total enrollment of more than 50,000 students. The quality of students at the University of South Florida is evident by the achievements of its graduate students and alumni. The following table shows admission and registration data for the University.

Admission and Registration Headcounts and Percentages by Type of Student for Fall Semesters (All Campuses)

| | Fall | Fall | Fall | Fall | Fall |
|----------------------------------|-------------|-------------|-------------|---------------|---------------|
| Total Students | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020 *</u> | <u>2021 *</u> |
| Applications | 64,579 | 63,104 | 63,331 | 59,607 | 73,153 |
| Acceptances | 26,926 | 25,295 | 27,132 | 25,458 | 30,811 |
| % Selectivity (Acceptance Rate) | 41.7% | 40.0% | 42.8% | 42.7% | 42.1% |
| Matriculation | 11,856 | 11,632 | 11,626 | 10,882 | 11,672 |
| % Matriculation (Yield Rate) | 44.0% | 45.9% | 42.8% | 42.7% | 37.9% |
| First-Time-in-College Students | | | | | |
| Applications | 29,132 | 30,833 | 32,216 | 28,111 | 39,295 |
| Acceptances | 11,190 | 11,375 | 13,697 | 11,585 | 16,882 |
| % Selectivity (Acceptance Rate) | 38.4% | 36.9% | 42.5% | 41.2% | 43.0% |
| Matriculation | 3,063 | 3,282 | 3,765 | 3,234 | 4,143 |
| % Matriculation (Yield Rate) | 27.4% | 28.9% | 27.5% | 27.9% | 24.5% |
| Florida College System Transfers | | | | | |
| Applications | 6,992 | 6,191 | 5,847 | 5,889 | 5,356 |
| Acceptances | 5,309 | 4,557 | 4,152 | 4,285 | 4,133 |
| % Selectivity (Acceptance Rate) | 75.9% | 73.6% | 71.0% | 72.8% | 77.2% |
| Matriculation | 3,128 | 3,115 | 2,808 | 2,674 | 2,524 |
| % Matriculation (Yield Rate) | 58.9% | 68.4% | 67.6% | 62.4% | 61.1% |
| Other Transfers | | | | | |
| Applications | 6,774 | 5,833 | 6,056 | 5,955 | 6,658 |
| Acceptances | 3,677 | 3,140 | 3,139 | 3,144 | 3,727 |
| % Selectivity (Acceptance Rate) | 54.3% | 53.8% | 51.8% | 52.8% | 56.0% |
| Matriculation | 1,898 | 1,791 | 1,600 | 1,488 | 1,658 |
| % Matriculation (Yield Rate) | 51.6% | 57.0% | 51.0% | 47.3% | 44.5% |
| <u>Graduate</u> | | | | | |
| Applications | 13,010 | 12,513 | 12,142 | 13,070 | 14,441 |
| Acceptances | 6,031 | 5,501 | 5,405 | 5,708 | 5,499 |
| % Selectivity (Acceptance Rate) | 46.4% | 44.0% | 44.5% | 43.7% | 38.1% |
| Matriculation | 3,346 | 3,033 | 3,066 | 3,080 | 3,031 |
| % Matriculation (Yield Rate) | 55.5% | 55.1% | 56.7% | 54.0% | 55.1% |
| Health Colleges | | | | | |
| Applications | 8,671 | 7,734 | 7,070 | 6,582 | 7,403 |
| Acceptances | 719 | 722 | 739 | 736 | 570 |
| % Selectivity (Acceptance Rate) | 8.3% | 9.3% | 10.5% | 11.2% | 7.7% |
| Matriculation | 421 | 411 | 387 | 406 | 316 |
| % Matriculation (Yield Rate) | 58.6% | 56.9% | 52.4% | 55.2% | 55.4% |

SOURCE: USF InfoCenter Report Date: October 19, 2021

^{*} Fall 2021 data is Preliminary; Fall 2020 has been updated to reflect Final data

Student Recruitment. The Office of Student Success coordinates and promotes university-wide efforts to enhance undergraduate and graduate student success. By recruiting and enrolling college-ready students, awarding financial aid and scholarships, and planning for timely degree completion for all students, the Student Success Team strives to create a positive teaching and learning environment designed to enrich all aspects of the student experience and ensure that every student who enters USF has the opportunity to success. The University is currently developing a comprehensive long-term enrollment plan that will allow it to coordinate academic planning, budgetary processes, capital campaigns, and facilities planning in an increasingly dynamic environment.

Student Quality Indicators. The following table shows the high school grade point averages, average Scholastic Aptitude Test (SAT) scores and average American College Test (ACT) scores for first-time-in-college students at University of South Florida for the past five fall semesters.

Student Quality Indicators First-Time-In-College Students

| Fall | Average HS GPA | Average SAT Score | Average ACT Score |
|-------------|----------------|-------------------|-------------------|
| 2017 | 4.08 | 1266 | 28 |
| 2018 | 4.09 | 1283 | 28 |
| 2019 | 4.13 | 1286 | 29 |
| 2020 | 4.18 | 1312 | 29 |
| 2021 | 4.18 | 1297 | 28 |

A second measure of student quality is the growth of the University's Honors College. The table below shows continued growth over the past 5 years in both enrollment and quality.

USF Honors College

| | Fall <u>2017</u> | Fall <u>2018</u> | Fall <u>2019</u> | Fall <u>2020</u> * | Fall <u>2021</u> * |
|--|---------------------|---------------------|---------------------|-----------------------|-----------------------|
| First-Time-In-College Student Enrollment | 589 | 713 | 775 | 711 | 771 |
| Average SAT score | 1413 | 1411 | 1425 | 1409 | 1415 |

Fall 2021 data is Preliminary; Fall 2020 has been updated to reflect Final data.

A third measure of student quality is the University's number of National Merit Scholars, National Achievement Scholars and Hispanic Scholars. The table below shows the number of each type of scholar attending the University (excluding New College).

| <u>Fall</u> | <u>Scholar</u> | New |
|-------------|-------------------------|-----|
| 2017 | National Merit Scholars | 15 |
| 2018 | | |

The following table shows historical information regarding degrees awarded to the students at the University.

Degrees Awarded

| | <u>2016-17</u> | <u>2017-18</u> | 2018-19 | <u>2019-20</u> | <u>2020-21</u> |
|-------------------------|----------------|----------------|----------------|----------------|----------------|
| Associate of Arts | 403 | 398 | 432 | 277 | 232 |
| Bachelor | 9,658 | 9,845 | 10,162 | 10,371 | 10,438 |
| Masters | 3,470 | 3,452 | 3,532 | 3,421 | 3,559 |
| Education Specialist | 17 | 22 | 15 | 17 | 15 |
| Doctoral (Research) | 332 | 373 | 373 | 397 | 382 |
| Doctoral (Professional) | <u>389</u> | <u>328</u> | <u>379</u> | <u>375</u> | <u>339</u> |
| Total | <u>14,269</u> | <u>14,418</u> | <u>14,893</u> | 14,858 | <u>14,965</u> |

Faculty

At the University of South Florida, 2,078 full-time and part-time instructional faculty members were engaged in teaching, research and public service activities in fall 2021*. These fa

Research

In 2020-21, USF faculty received \$568 million in research contracts and grants. The College of Medicine led the University with \$386 million in contract and grants, which represents 68% of the total. Other University areas with large grant totals include the College of Engineering, \$39 million; College of Behavioral and Community Sciences, \$31 million; and College of Arts and Sciences, \$27 million.

The largest share of contracts and grants came from Federal funding sources provided \$219\$ million (45%). Private funding sources provided \$227\$ million of funding (40%) and the

Endowments and Fund Raising Efforts

The USF Foundation is a 501(c)(3) private, not-for-profit corporation chartered under Florida Statutes to function as the legal conduit for the acceptance, investment and distribution of all private gifts made to the University of South Florida. The USF Foundation promotes higher education in general, and specifically encourages the advancement of teaching, research and public service through private support for the University's academic and student development endeavors. Private gifts and commitments received by the Foundation totaled \$110 million, for operating, capital and endowment dollars to the University through the fiscal year ending June 30, 2021. Strong ties to the community have been built through the financial and civic commitments of corporations, foundations and individuals, including staff, faculty and alumni. The Foundation is guided by a Board of Directors composed of business and community leaders who are vitally interested in the welfare of higher education in the greater Tampa Bay region and in Florida. The Board directs the receipt and administration of private funds, properties and services contributed to USF. It accepts gifts in support of activities directly related to the mission of the University of South Florida, including cash, property (real or otherwise), securities, bequests, and trust and life income agreements.

Chartered in 1958, the Foundation has \$889 million in net assets. As of June 30, 2021, the Foundation's total investments had a market value of \$888 million. These assets are managed by outside investment managers, with review and

USF Foundation, Inc. Summary Financial Report *

| | Fiscal Years Ended June 30, |
|---|--------------------------------|
| | <u>2017</u> |
| Assets | \$634,019,210 |
| Liabilities | 38,892,555 |
| Net Assets Revenue and Change in Split-Interest Agreements: | <u>\$595,126,655</u> |
| Unrestricted | \$69,573,177 |
| Temporarily Restricted | 41,878,985 |
| Permanently Restricted | 7,405,353 |
| Total Revenue | \$118,857,515 |
| Expenditures | 63,936,053 |
| Net Change in Net Assets | 54,921,462 |
| Beginning Net Assets | <u>540,205,193</u> |

Ending Net Assets

| | Fiscal Years Ended June 30, | | | |
|----------------------------------|-----------------------------|---------------|---------------|---------------|
| | 2018 | | <u>2020</u> | |
| | (Restated) | <u>2019</u> | (Restated) | <u>2021</u> |
| Assets | \$663,599,141 | \$696,550,851 | \$717,844,083 | \$929,677,670 |
| Liabilities | 43,529,304 | 42,298,614 | 8,040,910 | 14,274,727 |
| Deferred Inflows of Resources | 16,930,733 | 17,470,989 | 21,748,721 | 26,172,531 |
| Net Position: | | | | |
| Net Investment in Capital Assets | \$8,705,639 | \$9,926,870 | \$10,453,799 | \$10,691,311 |
| Restricted – Expendable | 250,271,344 | 267,558,666 | 298,642,594 | 481,693,174 |
| Restricted - Nonexpendable | 330,163,350 | 343,973,054 | 360,710,543 | 371,482,143 |
| Unrestricted | 13,998,771 | 15,322,658 | 18,247,516 | 2cte |

\$595,126,655